# QIP NAVIGATOR User Guide



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# Contents

1.	INTRODUCTION TO QIP NAVIGATOR:	3
2.	QIP NAVIGATOR - INTERFACE AT A GLANCE:	4
I	Left-Hand Navigation Menu	4
-	Top Navigation Menu	5
\$	Sector QIPs	6
3.	OUR QIPS:	7
-	The Progress Report	8
	Exporting the Progress Report	10
	Uploading Organization Logo	13
	Exporting the Narrative	14
-	The Workplan	16
	Adding Data and Information to the Priority Indicators	16
	NEW: Adding Survey Data for Auto Calculation (Primary Care sector only):	18
	Adding Data to Additional Indicators	20
	Adding NEW Indicator:	20
	To Add Change Ideas with the Workplan:	22
	Exporting the Workplan	25
4.	SUBMISSION:	25
ł	How to Submit your QIP: a 2 Step Process:	26
5.	QUERIES	28
6.	TROUBLESHOOTING TIPS:	29

# **1. INTRODUCTION TO QIP NAVIGATOR:**

Quality Improvement Plans (QIPs) are submitted using Health Quality Ontario's convenient online tool, the QIP Navigator. The Navigator is designed to streamline QIP development and submission and act as a collaborative space for quality improvement team members. The QIP Navigator also allows organizations to search their peers' submissions to learn, identify change ideas for improvement and for comparison. The tool includes assistance in the form of guides, videos, and access to numerous tools and resources designed to help Ontario's health care organizations create, maintain and implement their annual QIPs.

This manual describes the basic functions and how to use the Navigator.

For Ontario health care organizations, the QIP Navigator:

- Serves as a collaborative quality improvement planning tool to enter data, and share plans with your colleagues, and revise the QIP;
- Is the online submission tool for QIPs;
- Contains historical QIP submissions for longitudinal comparison;
- Provides a secure online space that only your team can access;
- Allows users to export QIPs as Excel spreadsheets for distribution; and
- Minimizes errors to improve data quality (i.e. won't accept blank cells; forces numerical data and includes pre-populated data wherever available)

	Common Acronyms used in QIP Navigator User Manual
HQO	Health Quality Ontario
MOHLTC	Ministry of Health and Long-Term Care
ECFAA	Excellent Care for All Act
QIP	Quality Improvement Plan
LTC	Long Term Care
PC	Primary Care
CCAC	Community Care Access Centre

#### Figure 1 - Common Acronyms

# 2. QIP NAVIGATOR - INTERFACE AT A GLANCE:

# **Left-Hand Navigation Menu**

The QIP Navigator public interface displays a panel on the left-hand side for easy access to information about the QIP Navigator, Quality Improvement Plans (QIPs) and Health Quality Ontario (HQO).

This is also where organizations will log in using their unique user names and passwords.

#### Figure 2 – Login

ABOUT HQO NAVIGATOR
QUALITY IMPROVEMENT PLANS
ABOUT HEALTH QUALITY ONTARIO (HQO)
Username:
Password:
📥 LOGIN
FORGOT PASSWORD?

**Note:** The "Forgot Password?" function will only work if the organization has an active email address entered in their unique user PROFILE. The person primarily responsible for the QIP should be listed in the user profile. The profile is also where passwords can be changed or updated, however please remember to share new passwords with your team accordingly.



# **Top Navigation Menu**

The top QIP Navigator menu includes **HOME**, **RESOURCES**, **SECTOR QIPs and QUERY QIPS** tabs. All of these tabs are publically accessible, so even staff who are not responsible for QIP data entry can access quality improvement resources or view other organization's QIPs.

#### Figure 3 – Navigator Menu



Once organizations login to their individual accounts, the OUR QIPS tab will appear.

#### Figure 4 – Our QIPs Tab



#### Resources

This section houses QIP-related resources, including: the QIP Guidance Document, Indicator Technical Specifications, and HQO's annual QIP analyses. There are sector-specific resources available for hospitals, primary care organizations, community care access centres (CCACs), and long-term care as well as frequently asked questions (FAQs).



Figure 5 – Resources

#### **Sector QIPs**

The **SECTOR QIPs** tab contains all of the QIPs submitted to HQO. Users can easily search and sort by organization name, year, sector, LHIN, and organizational type/model. They can also search by organization name. It is anticipated that by providing access to all QIPs, system-wide learning and capacity building will be possible with respect to setting targets, identifying new indicators and measures, and identifying effective change ideas.

		Onta Health Quality	rio Ontario	RESOURCES SECTOR OIPS QUERY OIPS			
SECTO	<b>DR QIPS</b>						
The following th	ng table includes current and	past QIPs. Click "Reset	LHIN:	Ch. Model/Type:	On	ganization Name	Q SEARCH RESET
	SECTOR	LHIN	MODEL/TYPE	ORGANIZATION NAME	PROGRESS REPORT	NARRATIVE	WORKPLAN
2013/14	Acute Care/Hospital	Central	Large Community	Humber River Regional Hospital	📩 PROGRESS REPO	RT 📩 NARRATIVE	🕹 WORKPLAN
2013/14	Acute Care/Hospital	Central	Large Community	Markham-Stouffville Hospital	▲ PROGRESS REPO	RT 📩 NARRATIVE	▲ WORKPLAN
2013/14	Acute Care/Hospital	Central	Large Community	North York General Hospital	A PROGRESS REPO	RT 📩 NARRATIVE	🕹 WORKPLAN

Figure 6 – Sector QIPs

Once a search or sort function is performed, users should hit the RESET button, located on righthand side of screen, prior to performing another search. This will reset the pool of QIP records to ensure they are all included in the next search or sort.

All organizations that submit a QIP to HQO will have their QIPs posted on this page. This policy aligns with the Ministry of Health & Long-Term Care's QIP policy and the principles of the *Excellent Care for All Act, 2010.* 

# 3. OUR QIPS:

To access your QIP, you must login to the Navigator.

- a) Click **OUR QIPS** from the navigation menu on the top of the page.
- b) From the dashboard view, select the desired ACTION; EDIT, VALIDATE OR VIEW.



#### **OUR QIPS**

#### Long-Term Care Home A (Test)

The followin Fiscal: View	g table includes current and past QIPs. Click the desired button under the ACTIONS columnal $\overline{v}$ All $\checkmark$	ımn to continu	ue.			Title Sear	ch Q SEARCH
FISCAL V	πιε	MODIFIED	STATUS	PROGRESS REPORT Completed	NARRATIVE Sections Completed	WORKPLAN Indicators Completed	ACTIONS
2016/17	2016/17 Quality Improvement Plan for Ontario Long Term Care Homes		In progress	2/7	0/6	0/10	🖋 EDIT 🗸 VALIDATE
2015/16	2015/16 Quality Improvement Plan for Ontario Long Term Care Homes		Submitted	0/0	7/7	7/10	© VIEW

#### Figure 7 – Our QIPs Dashboard View

c) To begin working on your current QIP select EDIT. Once selected, the three components of a QIP (Progress Report, Narrative, and Workplan) will be accessible. The **PROGRESS REPORT** will be displayed first as this should be your starting point when developing your current QIP. By reviewing your progress from last year, including reflecting on change ideas and lessons learned – you have a great starting point for determining priority areas for improvement and to help guide the development of your current QIP.

Pontario	HOME OUR QIPS RESOURCES	SECTOR QIPS	QUERY QIPS			
Health Quality Ontario	Our QIPS > Progress Report					
				PROGRESS REPORT	NARRATIVE	WORKPLAN





d) Once your QIP is complete and is ready for submission to HQO, select the ACTIONS > VALIDATE button. The validate button will run the omission list and provide users with a print out of the omissions or errors that may be prohibiting submission. (The submission process will be covered more fully in Section 4: Submission).

CTIONS

# **The Progress Report**

We encourage you to complete this component first. This will allow you to review the plan from the previous year, reflect on challenges and achievements, and build on your previous QIP. Please note that the Progress Report will only be pre-populated for those organizations that have submitted a QIP via the QIP Navigator the previous year. To access the Progress Report, click on the **PROGRESS REPORT** tab, located beside the Narrative tab (see Figure 9).



Figure 9 – Progress Report Tab

Your Progress Report will open and the indicators and data from your previous QIP will be pulled into the report for comment.

Your Performance and Target, as stated in your previous QIP, will be auto-populated into the Progress Report. You are expected to enter your Current Performance and Comments, which can be done by clicking on the **EDIT** button. In February, HQO will pre-populate the current performance with administrative data for some indicators and this will simultaneously update the current performance field on the Progress Report.



Figure 10 – Edit, to add Current Performance and Comments

Once you click **EDIT**, a progress pop-up window will appear, where you can add your current performance information and comments. If you do not have a numerical value for current performance, then you may click **Collecting Baseline**, **Not Available** or **Suppressed**.

Progress	
Indicator (unit; population; period; datasource) Organization Current performance as stated on previous QIP	Percent of patients who responded positively to the question: "When you see your doctor or nurse practitioner, how often do they or someone else in the office involve you as much as you want to be in decisions about your care and treatment?" (%; PC organization population (surveyed sample); April 2015 - March 2016 ; In-house survey) PC abc[999999] 75.49 Target as stated on previous QIP  77.00
0	
Current Performance 📀	<ul> <li>between 0.00 and 100.00</li> <li>Collecting Baseline</li> <li>Not Available</li> <li>Suppressed</li> </ul>
Comments 🥑	

Figure 11 – Enter Current Performance

Please Note: Your current performance on the Progress Report should match the Current Performance as stated on your current QIP. If these values do not match at the time of submission, you will receive an error message, which will prohibit you from a successful submission.

# **Reflection on Change Ideas**

The Progress Report is a tool that organizations can use to help identify linkages between change ideas and improvement.

- It enables organizations to reflect on their change ideas. The tool automatically makes all priority indicator change ideas visible within the report. (See figure 12 below)
- Most of this section is generated by an organization's previous QIP. Therefore less data entry is required and organizations can focus on the exercise of reflection and lessons learned, and incorporate them into existing quality improvement activities.
- HQO will use the Progress Report to share effective change initiatives and help guide future quality improvement supports.

Organizations are asked to indicate whether their change ideas, as pulled from their previous QIP, were implemented as intended and to include any key lessons learned. Was the change idea adopted, altered or abandoned? What key challenges were faced? What advice would you give to others? Not implementing an idea, or having an idea not succeed should be considered important learnings and should not be regarded as a failure.

There is also space to add additional or new change ideas that may have been developed and/or tested after the QIP was submitted.

Once you have completed this window, please click Save & Close.

Progress		
CHANGE IDEAS FROM LAST YEAR'S QIP	WAS THIS LESSONS LEARNED CHANGE IDEA IMPLEMENTED AS INTENDED	*
<ol> <li>Establish and enhance relationships with CCAC and local hospitals to establish a process for communicating when clients have been discharged, including from the ED. 2) Providing home visiting services to Frail Elderly and some patient with Mental Health Diagnoses.</li> </ol>	Ves No	
2) Develop educational materials for clients to advise them to book a follow up appt with their NP within 7 days of discharge for selected conditions and when instructed by the hospital (Mention H∨ pamphlet in progress report in Navigator)	© Yes ◎ No	
[Insert NEW Change Idea that werere tested but not included in last year's QIP]	d O Yes O No	
		-

Figure 12 – Reflect on Change Ideas

Please Note: If your change ideas state "please see above" in the previous year's Workplan, this is an indication to HQO that you are using the same change ideas for multiple indicators. However with this new Progress Report, "same as above" will not be clear to HQO or the end-user of the QIP.

#### **Exporting the Progress Report**



Figure 13 – Exporting Progress Report

Organizations will have two choices when exporting the Progress Report. They can choose to export a copy of the Progress Report *with* Change Ideas included or *without* Change Ideas.

The version *with* Change Ideas will be posted on the sector QIPs page in order to share and build capacity around change ideas. (This is the version that will be used for the report queries). If your organization would like to publically post the version *without* change ideas on your website, please

download that version immediately after you have submitted your QIP. The export function will be disabled once the QIP submissions are officially closed in April and the QIP will become read-only.

The Narrative

Ontario Health Quality Ontario	HOME OUR QIPS Our QIPS > Narrative	RESOURCES	SECTOR QIPS	QUERY QIPS			
					PROGRESS REPORT	NARRATIVE	WORKPLAN

The Narrative should highlight the main points of your organization's QIP and describe how it aligns with other planning processes within your organization and with other initiatives underway across the province. Please refer to the <u>Quality Improvement Plan (QIP) Guidance Document for</u> <u>Ontario's Health Care Organizations</u> for more information on how to complete the QIP Narrative.

(V-	_	WELCOME LONG-LENW CARE FROM	EA(IESI)LIG LUGUUI FIAM	учаш нилыс текаюн т	nor
	Ontario HOME OUR GIPS	RESOURCES SECTOR QIPS	QUERY QIPS		
	Health Quality Ontario				
			PROGRESS	REPORT NARRATI	VE WORKPLAN
NARRATIVE					
Long-Term Care Home A (Test)	2016/17 Quality Improvement Plan	n for Ontario Long Te	rm Care Homes	Stat	tus: IN PROGRESS
Goto section Overview	V			OAD ORGANIZATION LOGO	a EXPORT NARRATIVE
Overview 😮					
		<b>H</b>			
QI Achievements From the Pa	st Year 😧				
		T			
Integration and Continuity of Ca	are 😮				
Engagement of Clinicians, Lea	dership & Staff 😧				

Figure 14 – Data Entry – Narrative Headings

- a) Click on the title of each heading (i.e., Overview, or the box with the plus sign (see Figure 14) to add information to each of the headings.
- b) Each Heading will have a pop-up box in which you can add your information



*c)* Under each heading there is an "upload image" button where organizations can upload a graphic or diagram to visually help narrate their story. Once you click "upload image" a select file pop up window will appear, and then upload that file. You can upload more than one image (up to a limit of five images per Narrative section), and move the image(s) up and down in order. There is a file size limit of 2MB per image. *Note: all images will remain at the bottom of the text paragraph when exported* 

	Section		
		Select files to upload (.jpeg,.jpg,.png,.gif) maximium size 2 meg	
NARRATIVE		SELECT FILE BUPLOAD CLOSE	
	•		
Long-Term Care Hor			
Goto section Overview			
Overview 😮			
Approach to Quality Improvement			×
			ACTIONS
HART THE PRESENCE	Approach to Quality Improvement	>	
And State St		MOVE UP M	OVE DOWN × DELETE
	And		
QI Achievements		🖺 UPLOAD IMAGE 🛛 🖺 SAVE &	CLOSE 🖹 SAVE CANCEL

Figure 15 – Selecting file then uploading images.

Section

d) There is no rich text formatting available. Therefore, for posting purposes or for internal organizational use, all formatting for the Narrative should be done after you have exported it into Microsoft Word. To format or resize the graphics you have uploaded into the Narrative, please ensure you click 'enable editing' on your word document.

s. Unless you need to edit, it's safer to stay in Protected View.	Enable Editing

- e) Any changes to the exported Word document *cannot* be uploaded back into QIP Navigator all revisions must be made in the tool.
- f) Once you have entered your information, click **SAVE** to save your information and continue working, or **SAVE & CLOSE** to save your information and close the box.

This year our organization plans to work on the following priority	indicators	Figure 16- Data Entry – View Narrative Headings window.
		(No Formatting available)
	~	
IMAGE	ACTIONS	
Agenah't karih hysenses	MOVE UP MOVE DOWN × DELETE	
	UPLOAD IMAG 🛛 🖺 SAVE & CLOSE 🖺 SAVE 🛛 CANCEL	

# Hover Help in the QIP Narrative

Hover help is the term HQO uses to describe the question mark icon. Each question mark icon provides guidance, examples, or references to help users complete their QIPs.

If there is a lot of information in the hover help box, a scroll bar will appear on the right hand side. However, the text box will need to be locked or it will disappear as you move your mouse.

You can lock the text box by clicking on the question mark icon, then moving your cursor to the top of the text box and clicking again. You will see the quad arrow icon appear. You have now locked the text box and can move it around the screen.

To copy the hover help text, you must lock the text box and them move the cursor inside the box and highlight the text you want to copy. Use 'Ctrl C' to copy and 'Ctrl V' to paste the copied text.



# **Uploading Organization Logo**

Figure 10b – Hover Help text

To upload your organization's logo, click **UPLOAD ORGANIZATION LOGO**.



Figure 11 – Upload Logo

a) An Upload Logo box will appear. Click **Select**. A second window will appear, which will allow you to browse your files for your organization's logo.



- b) File images can be jpg, jpeg, png or gif and should not exceed 500KB. Click **Open**.
- c) From Figure 19, click the **Upload** button.
- d) Click **Close** once your logo has been uploaded successfully. The logo will be automatically inserted onto the front page of your QIP narrative template.

# **Exporting the Narrative**

a) To export your QIP Narrative to Word, click on the **EXPORT NARRATIVE** button, found on the top right-hand side of the Narrative page (under the QIP Status bar).



Figure 21 – Export Narrative

- b) Your Narrative will export to a Word document that you can save as a draft and share with your colleagues, quality committee, and board.
- c) As previously mentioned, there is no rich text formatting available in the QIP Navigator (to reduce the risk of bugs and compatibility issues), so all formatting will need to be completed in Word.

\*We do caution users to wait until they are sharing later versions of the QIP document before they spend too much time on formatting – as all formatting will need to be re-done following each export. Therefore if formatting is not imperative to your reviewing audience, it is advised that you wait until the final version.

d) All formatting, revisions, changes made to the exported Word document *cannot* be uploaded back into the QIP Navigator. All updates and changes must be completed within the QIP Navigator.



# The Workplan

The Workplan is the main portion of your QIP. It describes the improvement targets and initiatives that your organization is committing to for the fiscal year. A set of priority indicators have been predefined to support a common language of quality across all organizations and sectors.

Organizations are expected to review the priority indicators for their sector and determine which are relevant for their organization. Please note that if an organization chooses not to focus on a priority indicator, the organization is expected to provide a rationale for this decision in the comments section *(This will be further addressed in the section on Change Ideas, pg. 24)*. Additional indicators can also be included in your QIP, as per your organization's quality improvement goals.

The Workplan has been designed to align with the Model for Improvement, with three essential questions driving the improvement process:

- 1. What are we trying to accomplish? (Red AIM Quality Dimension & Objective is populated)
- How will we know that a change is an improvement? (Blue MEASURE the indicator is already populated. Organizations just need to fill in their current performance (may be subject to pre-population in Feb), target, and target justification)
- 3. What changes can we makes that will result in improvement? (Green CHANGE Change Ideas, Methods, Process Measures, Goals for Change Ideas & Comments)

ID	AIM	MEASURE							CHANGE				
	OBJECTIVE	MEASURE / INDICATOR	UNIT / POPULATION	SOURCE / PERIOD	ORGID	CURRENT PERFORMANCE	TARGET PERFORMANCE	TARGET JUSTIFICATION	PLANNED IMPROVEMENT INITIATIVES (CHANGE IDEAS)	METHODS	PROCESS MEASURES	GOAL FOR CHANGE IDEAS	COMMENTS

Figure 23 – Workplan Headings

There is hover help available for all Workplan headings. Simply scroll over the heading.

To access the Workplan, click on the **WORKPLAN** tab, which is located beside the **NARRATIVE** tab. You access this tab from the HOME menu or from OUR QIPs.

<u>Ontario</u>	HOME OUR QIPS RESOURCES SECTOR QIPS QUERY QIPS Our QIPS > Workplan	
Health Quality Ontario	PROGRESS REPORT NARRATIVE	WORKPLAN

Figure 24 – Workplan Tab

#### Adding Data and Information to the Priority Indicators

- a) Move your cursor over the Measures area (a light blue filter will indicate which indicator you are about to work on). Click in the Measures area.
- b) A Measures pop-up box will appear.

E Measure				
Quality Dimension 💡	Effective			
Sector * 😮	LTC		$\sim$	
Objective * 😮	To Reduce Potentially Avoidable	Emergency Department Visits	<b>~</b>	
Measure / Indicator Priority * 😧	Number of emergency de sensitive conditions*	partment (ED) visits (ACSC) per 100 long-t	for modified list of ambulatory of erm care residents	care
Unit of Measure * 📀	%	$\checkmark$	If other, specify	
Population * 😧	Residents	~	If other, specify	
Data Source * 🤪	Ministry of Health Portal	~	If other, specify	
Period * 😧	Other 🗸		Please October (Q3 FY) 2014/15 –Ju specify *	ıly (Q2 FY) 2
Organization	Long-Term Care Home A (Te	st) 🗸		
Direction of Improvement 3	◆ Lower is better			
Current Performance 🥝	Collecting Baseline	0.00 and 100.00		
Absolute Target 🧕	Collecting Baseline	0.00 and 100.00 Relative Ta	rget 🔮 👘 %	
Target Justification 🥹				$\hat{}$
× DELETE THIS MEASURE		CLI	EAR ALL FIELDS CANCEL BAVE	🖹 SAVE & CLOSE

Figure 25 – Measures Pop Up Box

- c) The priority indicators are pre-defined and users only need to fill in the Current Performance\*, Absolute Target and Target Justification, (see **red** square in Figure 25). (\*Current Performance will be pre-populated in February of each year with administrative data, where possible).
- d) A 'direction for improvement' visual reminder has been added to pre-defined indicators to indicate the direction that targets should be set in relation to the current performance. If a retrograde target, or target that is worse than current performance, is entered the system will notify users ONCE that a retrograde target has been set, and will remind users to ensure rationale is included in the target justification field.
- e) If your current performance has not been pre-populated, or you do not know your current performance because you are currently collecting baseline data, you can click on the Collecting Baseline button. Likewise, if your data set is very small and, due to privacy reasons, you would like to suppress your data, you can click the Suppressed button. (see purple oval in Figure 25). As per CIHI and MOHLTC guidelines, the suppression rule is applied to all indicators where the numerator was less than 5 and greater than O, or the denominator was less than 29. An 'x' will be populated in that field to indicate that your data has been suppressed.
- f) Even if you are collecting baseline, you can still provide an Absolute Target, which can be based on benchmarks where they exist, past performance, literature or matching targets that

have been set by your peers. Alternatively, if you are collecting baseline, you can set a target to collect baseline. (this is the only scenario where collecting baseline is accepted as a target).

g) The Relative Target is automatically calculated. It is the difference between your current performance and your absolute target, and is expressed as a percentage. It is included to help organizations easily/visually determine the strength or weakness of the target they set. The Percentage Change Calculator will quantify the change from one number to the other and express the change as a percentage increase or decrease.

For example: From 10 apples to 20 apples is a 100% increase in apples.

This calculator is most commonly used when there is an "old" and "new" number or an "initial" (current performance) and "final" (target) value. A positive change is expressed as an increased amount of the percentage value while a negative change is expressed as a decrease amount of the absolute value of the percentage value (see **blue** oval in Figure 25).

- h) Once you have filled in the Current Performance, Absolute Target and Target Justification, click on the **Save & Close** button.
- i) OTHER:



 CLEAR ALL FIELDS, will clear the applicable fields that were entered by the user. It will not clear the pre-defined, greyed out fields or remove the indicator from the QIP. This function simply clears the fields and allows the user to start again.

# NEW: Adding Survey Data for Auto Calculation (Primary Care sector only):

The Primary Care QIP includes five priority indicators. Four of the five indicators are survey based. To assist organizations in calculating their survey questions in a consistent manner, we have created an auto-calculation feature.

Organizations are encouraged to use the exact wording identified in the technical specifications document in order to allow their data and information to be compared at a provincial level.

When entering current performance for the indicator, primary care organizations will have three choices:

- 1. To add data by clicking on the **Survey** button. This will trigger a pop up window to enter the survey **responses for auto-calculation**, (see figure 26).
- If collecting baseline survey data: click Collecting Baseline. (please note: primary care organizations should no longer be collecting baseline data, due to the fact that they are going into year three of QIP development. The only organizations collecting baseline would be newly established organizations required to create a QIP for the first time).

3. If data is suppressed: click **suppressed** (as mentioned above, data is normally suppressed if it reflects a numerator less than 5 or a denominator less than 29. In most cases the surveys are anonymous so there isn't a need for suppression).

Once a user clicks on the Survey button, the following pop-up window will appear.



Figure 136 – Survey Calculation Window

[Applicable For Primary Care only at this time]

Users must fill in all the **response** fields in order for the calculation to work properly. Zero is a value and should only be entered if the response is truly zero. All 'not applicable' or unknown responses should be captured in the 'n/a' field.

Once all data has been entered click **Save**, and the calculation will automatically appear in the current performance field. If your survey data should change before you submit your QIP, you can enter your data again by clicking on the Survey button to begin the process again, or by clicking on **Clear All Fields** which will clear all the fields that you previously entered (including target and target justification).

The Auto calculation is based on the following calculation as per the Technical Specifications:

#### For Access

The last time you were sick or were concerned you had a health problem, how many days did it take from when you first tried to see your doctor or nurse practitioner to when you actually *saw* him/her or someone else in their office?

a) Same day

b) Next day

c) 2-19 days (enter number of days: \_\_\_\_\_ )

- d) 20 or more days
- e) Not applicable (Don't know/ refused)

To calculate the indicator result, add the number of respondents who responded "same day" and "next day", divide by the number of respondents who registered an answer for this question (do not include non-respondents or respondents who answered "not applicable/ Don't know/ refused").

#### **Patient Experience indicator calculation**

Percent of respondents who responded positively, using the scale "always, often, sometimes, rarely, never, not applicable (Don't know/ refused)": To calculate the indicator result, add the number of respondents who responded "always" and "often", divide by the number of respondents who registered an answer for this question (do not include non-respondents or respondents who answered "not applicable/ Don't know/ refused").

# **Adding Data to Additional Indicators**

Most sectors have additional indicators with standard definitions that have been pre-built into the QIP Navigator. These additional indicators have been placed in a drop-down menu.



#### Figure 147 – Additional Indicators Button

By clicking on the Indicators button, the additional indicators are visible. In order to make the additional indicator an active indicator that will remain visible on your QIP, simply add target data.

**Note**: Before submission can successfully occur, all fields for that indicator must be filled out in full. The additional indicators are in purple font and not the red, priority indicator font.

	✓ Indicators	8				
12	Avoid Patient fails	Percent of complex continuing care (CCC) residents who fell in the last 30 days.	% / Complex continuing care residents	OCRS, CiHi (eReports) / July (02 PY) 2015/16	00004	
13	Increase proportion of patients receiving medication reconciliation upon discharge	Total number of discharged patients for whom a Best Possible Medication Discharge Plan was created as a proportion the total number of patients discharged.	% / Al patients	Hospital collected data / Quarter	00004	
14	Reduce hospital acquired infection rates	Number of times that hand hygiene was performed before initial patient contact during the reporting period, divided	% / Health providers in the entire facility	Publicly Reported, MOH / Jan 2015 - Dec 2015	99994	

Figure 158 – Additional Indicators, Expanded View

# Adding NEW Indicator:

While organizations are encouraged to focus on the priority indicators, they are also encouraged to include any indicators that are relevant to their organization and the patients/clients/residents that they serve. Therefore, the QIP Navigator allows organizations to create a new custom indicator.

ID	AIM				MEASU	JRE			
	OBJECTIVE	MEASURE / INDICATOR	UNIT / POPULATION	SOURCE / PERIOD	ORG ID	CURRENT PERFORMANCE	TARGET PERFORMANCE	TARGET JUSTIFICATION	PLANNED IMPROVEMENT INITIATIVES (CHANGE IDEAS)
6	Receiving and utilizing feedback regarding patient/client experience with the primary health care organization.	Percent of patients who stated that when they see the doctor or nurse practitioner, they or someone else in the office (always/often) involve them as much as they want to be in decisions about their care and treatment?	% / PC organization population (surveyed sample)	In-house survey / Fiscal Year	9999993				
7	Receiving and utilizing feedback regarding patient/client experience with the primary health care organization.	Percent of patients who stated that when they see the doctor or nurse practitioner, they or someone else in the office (always/often) spend enough time with them?	% / PC organization population (surveyed sample)	In-house survey / Fiscal Year	999993				
								€A	dd New Measure

Figure 169 – Add New Measure Button

- a) By clicking on the **+Add New Measure** box, located at the bottom of each quality domain, organizations can create a new indicator.
- b) A New Measure dialog box will appear and users may create the new measure by including the pertinent attributes of an indicator. The Measures box is virtually a blank slate where users can complete the following, mandatory fields:
  - Objective
  - Measure/Indicator
  - Unit of Measure
  - Population
  - Data Source
  - Period

E Measure	
Obiestive Measure (Indiantes O	
Objective, Measure / Indicator	
Quality Dimension	
	AC
Objective * 🕑	
Measure / Indicator * 😧	
Unit of Measure * 🔞	Other   If other, specify
Population * 📀	Other If other, specify
Data Source * 💡	Other If other, specify
Period * 😧	Other   Please specify *
Organization	Hospital xyz1 T
Current Performance 📀	
	Ocllecting Baseline @
	Suppressed 0
Absolute Target 👔	Relative Target      %
	Collecting Baseline 📀
Target Justification 🥹	
× DELETE THIS MEASURE	CLEAR ALL FIELDS CANCEL 🖺 SAVE & CLOSE

Figure 30 – Mandatory Fields

c) There is a drop-down list of common attributes included, however if the attribute you seek is not included (e.g., a particular unit or clinical program) then please leave as 'Other', and to the right you will be able to specify what 'Other' means.

Unit of Measure * 🕜	Other	· –		If other, specify	
Population * 🕜	Other		•	If other, specify	
Data Source * 🕜	Other	•		If other, specify	
Period * 🕜	Other 🔫			Please specify *	

d) When you fill out the Period attribute, you must specify what period you are measuring.

- e) Once you have filled in the Measures box, click Save or Save & Close.
- f) Should you wish to remove this custom indicator from your QIP at a later time, you can simply click on the indicator to bring up this measures box and then the **Delete This Measure** button.



#### To Add Change Ideas with the Workplan:

Based on the Model for Improvement, the right side of the QIP, or Change Ideas Section, is where organizations will include details about the change ideas that they will test in order to achieve the improvements that they seek.

Figure 31 – Other Attribute

CHANGE					
LANNED IMPROVEMENT INITIATIVES (CHANGE IDEAS)	METHODS	PROCESS MEASURES	GOAL FOR CHANGE IDEAS	COMMENTS	
		New Change Idea			
2	ANNED IMPROVEMENT INITIATIVES (CHANGE IDEAS)	ANNED IMPROVEMENT INITIATIVES METHODS (CHANGE IDEAS)	ANNED IMPROVEMENT INITIATIVES METHODS PROCESS MEASURES (CHANGE IDEAS)	ANNED IMPROVEMENT INITIATIVES METHODS PROCESS MEASURES GOAL FOR CHANGE IDEAS (CHANGE IDEAS)	

- a) Click on the + Add New Change Idea button, on the right side of the Workplan. Change ideas are required for every indicator that you are actively working on, or have included in your QIP.
- b) The Change Ideas dialog box will appear and users are expected to fill out the following information:
  - Planned Improvement Initiative (Change Idea)
  - Methods
  - Process Measures
  - Goal For Change Idea
  - Comment (optional)

**Note**: Not all fields need to be filled out in order to *save* the information, however, to *successfully submit* the QIP, all fields must be filled out at the time of submission.

f	Change Idea	
	Change Idea 😧	> GOTO MEASURE
	Quality Dimension 🔞	Access
	Objective 🕜	Access to primary care when needed
	Measure / Indicator 🕜	Percent of patients/clients able to see a doctor or nurse practitioner on the same day or next day, when needed.
	Organization	PC xyz
	Change Number	#
	Planned Improvement Initiatives (Change Ideas) 7	
	Methods 🕜	
	Process Measures 🛛	
	Goal For Change Ideas 💡	
	Comments 😧	
	> GO TO CHANGE # #	× DELETE THIS CHANGE IDEA CANCEL SAVE SAVE & CLOSE + ADD NEW CHANGE IDEA

Figure 33 – New Change Ideas

- c) The Change Number (#) will automatically be filled in by the tool, and will re-sequence if change ideas are deleted.
- d) The **Go to Change #** will automatically take you to the Change Ideas window related to the Change Idea #.
- e) Once a change idea has been added, hit Save, then <u>+ Add New Change Idea</u>; or hit Save & Close if you are done adding change ideas for that indicator.

+ ADD NEW CHANGE IDEA

If you do not click **Save** after filling out the change ideas box and click **+Add New Change Idea** it will override your idea and add a new idea without saving the work you just entered (see reminder message below in Figure 34).

Methods 🕜	RN in charge wil	
Process Measures 📀	# of reports con # of reports	
Goal For Change Ideas 📀	100% of reports	

Figure 34 – Reminder Message

*e)* Organizations should include one change idea, method, process measure and goal per Change Idea #, then add a new change idea. *Please do not put 1) change idea, 2) change idea, ... in the same field box.* 

Change Number	#
Planned Improvement Initiatives (Change Ideas) 🕜	<ol> <li>change idea #1</li> <li>change idea #2</li> <li>change idea #3</li> </ol>
Methods 🕜	1) method #1 2) method #2 3) method #3
Process Measures 🕜	1) process measure #1 2) process measure #2 3) process measure #3
Goal For Change Ideas 🛛	1) goal for change idea #1 2) goal for change idea #2 3) goal for change idea #3
Comments 0	
> GO TO CHANGE # #	× DELETE THIS CHANGE IDEA CANCEL

Figure 35 – One Idea per Change Number

Organizations are also discouraged to enter "see above" for change ideas within different indicators. Although indicators that focus on patient/resident/client satisfaction may be similar, the change ideas should not necessarily be the "same as above". When HQO pulls QIP data for analysis and reviews the Progress Report, the "same as above" change idea is hard to evaluate as each indicator is analyzed separately.

- f) The **Comments** section is optional, <u>unless</u> the user has chosen not to focus on a priority indicator. In that case, the organization is expected to provide a rationale in the comments
- Comments 🕜
- section regarding why they are not focusing on that priority indicator this year *i.e.* performance levels may already be well above provincial average and approaching benchmarks; or other indicators have been prioritized within the organization as key areas to focus on at this time.
  - g) For those **priority indicators** that you're not going to actively work on, please only fill in the comments section with the rationale. For example, if you also add your current performance or a target, the system will want the rest of the information.

Please Note: the priority indicators that have no data included and only a rationale will not export to the excel document. However, the comments section will be visible to HQO and allow for an understanding of the rationale.

# **Exporting the Workplan**

Organizations can export their Workplan to an Excel spreadsheet in order to share it at committee meetings and with internal stakeholders prior to submission. All changes or revisions to the Workplan *must* be made within the Navigator tool – there is *no* uploading function. Click on the EXPORT WORKPLAN button, located at the top right of the Workplan tab.

- a) A new window will open in Excel.
- b) Users can format cells, add logos\*, increase font or page layout as necessary. (\*Logos often require some formatting within the excel document).

# 4. SUBMISSION:

Once your QIP has been reviewed and approved by those accountable for your QIP (i.e. your quality committee, senior leadership team and board), you can submit your QIP through the QIP Navigator.

# Key Reminders about Submission:

- QIPs are due by <u>April 1</u> each year.
- Please be sure to review all three QIP components. Once you submit, your QIP becomes read-only and no further changes or revisions can be made.
- Once QIP submission is 'closed' by HQO, all QIPs will be posted to the Sector QIPs page (usually by the end of April).
- There is no need to send a signed copy of the QIP to HQO. During the submission process you will be asked to include the names of those accountable on the QIP (this is considered sign-off approval). After submission you can export all three components of the QIP, format as desired, print, sign and post.

# How to Submit your QIP: a 2 Step Process:

#### Step 1: Validation

From the **OUR QIPs** tab you will click on the **Validate** button (see Figure 36).



#### **OUR QIPS**

#### Long-Term Care Home A (Test)

The following table includes current and past QIPs. Click the desired button under the ACTIONS column to continue Fiscal: View All V

FISCAL	TITLE	MODIFIED	STATUS	PROGRESS REPORT Completed	NARRATIVE Sections Completed	WORKPLAN Indicators Completed	ACTIONS
2016/17	2016/17 Quality Improvement Plan for Ontario Long Term Care Homes		In progress	2/7	0/6	0/10	🖋 EDIT 🗸 VALIDATE
2015/16	2015/16 Quality Improvement Plan for Ontario Long Term Care Homes		Submitted	0/0	7/7	7/10	© VIEW



If your QIP has no blank cells or omissions and essentially passes validation, a pop-up Signatory window will appear and prompt you to add the names of those accountable for your QIP. If you are ready to submit then simply fill in the appropriate names and click SUBMIT, if you are not quite ready, just hit CANCEL.

# -

# Please ensure the Accountability Sign-off page is complete.

Title Search

Q SEARCH

I have reviewed and approv	ed our organization's Quality I	mprovement Plan.
Board Chair	Quality Committee Chair	Chief Executive Officer
		SUBMIT CANCEL

#### Figure 37 – Sign off window

If there is missing information in your QIP, a pop-up window will appear with a list of omissions that you can print out for easy reference. This list identifies which indicator is missing information, and what piece of information is missing. Once you have printed the list, click **CLOSE** and return to your QIP by clicking **EDIT** from the dashboard.

Fill in the omissions as required and revalidate by following the steps above.

#### Figure 38 – Omissions Report



Step 2: Submission

Once the omissions are addressed and you are ready to submit, click validate and the Signatory pop-up will appear. This is your signal that all is correct and validated and once the signatory window is completed click SUBMIT – this is the final step and considered Submitted. A pop up window will confirm that your QIP was submitted successfully.

new	The page at stgqipnav.hqontario.ca says:	×
	QIP has been successfully submitted	
	ок	

Figure 39 – Submission confirmation.

# 5. QUERIES



There are 5 new QUERIES that organizations or the public can run on submitted QIPs.



Figure 40 – Query QIPS tab

Query Reports can be run on either Indicators or on Text from the Narrative, Workplan and Progress Report. When running the reports, it is strongly advised to be as specific as possible and avoid running reports that encompass "All" parameters as this will result in potentially thousands of records to go through. The more specific and detailed the parameters, the more specific the outcome report will be.

*Sector	Acute Care/Hospital, Communit	*Model	N/A, Aboriginal Health Access (	View Report
*Fiscal Year	2015/16	*LHIN	N/A, 1. Erie St. Clair, 2. South 😭	
*Organization	2109577 ONTARIO LIMITED OA	*Domain	Effective, Equitable, Integrated 😭	
*Indicator	(Custom Measure), A: Percenta	Custom measure		
*Current Performance Operator	All 🗸	Current Performance		
*Target Performance Operator	All 🗸	Target Performance		

#### Figure 41 – How to View Report

Once the parameters are chosen, click VIEW REPORT.

*Indicator *Current Performance Oper *Target Performance Oper III 4 1 of 1 > >II	Percent of rator All ator All	complex continuin	g V Custom m Current Pe Target Per	formance								
Parameter Selected Sector: ALL Model: ALL Domain: Safe Indicator: Percent of com Fiscal Year: 2015/16 LHIN: 1. Erie St. Cleir, 2. S Organization: AFTON PA	plex continuing ( South West, 3. W	care (CCC) resid aterloo Wellingto NG TERM CARE	lents who fell in t n .COMMUNITY,4	the last 30 days., Vexandra Hospit	Percent of complex continuing care (CCC al Alexandra Marine and General Hospita	) residents with a new pressure ulcer in	n the last three months (stage 2 or high UNITY CARE CENTRE, BANWELL GA	er).,Percentage of resi	dents who were ; tE,Barnswallow F	physically restra	ined (daily),Phys munity,BERKSH	Indicator Report: V
Sector	Model	Fiscal Year	LHIN	Organization	Au Quality Domain	Objective	Measure/Indicator	Unit/Population	Source/Period	Current	re Target	Target Justification
Acute Care/Hospital	Small Community	2015/16	South West	Alexandra Hospital	Safe	Avoid Patient falls	Percent of complex continuing care (COC) residents who fell in the last 30 days.	% / Complex continuing care residents	CCRS, CIHI (eReports) / Quarter	X		
Acute Care/Hospital	Small Community	2015/16	South West	Alexandra Hospital	Safe	Reduce incidence of new pressure ulcers	Percent of complex continuing care (CCC) residents with a new pressure ulcer in the last three months (stage 2 or higher).	% / Complex continuing care residents	CCRS, CIHI (eReports) / Quarter	x		
Acute Care/Hospital	Small Community	2015/16	South West	Alexandra Hospital	Safe	Reduce use of physical restraints in Mental Health	Physical Restraints: Number of admission assessments where restraint use occurred in last 3 days divided by the number of full admission assessments in time period	% / All patients	OMHRS, CIHI / Calendar Year			
Acute Care/Hospital	Small Community	2015/16	South West	Alexandra Marine and General Hospital	Safe	Avoid Patient falls	Percent of complex continuing care (CCC) residents who fell in the last 30 days.	% / Complex continuing care residents	CCRS, CIHI (eReports) / Quarter			
Acute Care/Hospital	Small Community	2015/16	South West	Alexandra Marine and General Hospital	Safe	Reduce incidence of new pressure ulcers	Percent of complex continuing care (CCC) residents with a new pressure ulcer in the last three months (stage 2 or higher).	% / Complex continuing care residents	CCRS, CIHI (eReports) / Quarter			
Acute Care/Hospital	Small Community	2015/16	South West	Alexandra Marine and General Hospital	Safe	Reduce use of physical restraints in Mental Health	Physical Restraints: Number of admission assessments where restraint use occurred in last 3 days divided by the number of full admission assessments in time period	% / All patients	OMHRS, CIHI / Calendar Year	2.81		
Long Term Care	Large	2015/16	Erie St. Clair	BANWELL GARDENS CARE CENTRE	Safe	To Reduce the Use of Restraints	Percentage of residents who were physically restrained (daily)	% / Residents	CCRS, CIHI (eReports) / Quarter	4.70	1.70	The provincial average for this indicator is 8,40% benchmark for this indicator is 3%. We are curren maintain or decrease that percentage without see

Figure 42 – Report Outcome

A report is generated that can be exported in a number of formats including excel and word. The report will provide the organization demographics, aim, measure and change ideas. These reports allow users to query submitted QIPs to search for data on specific indicators or keyword search, enabling uses to compare their own data with other organizations of similar type or within the same LHIN.

*Sector *Fiscal Year *Organization *Indicator *Current Performance Operator *Target Performance Operator	Acute Care 2015/16 AFTON PAR Best possib or All	/Hospital, Communi	<ul> <li>*Model</li> <li>*LHIN</li> <li>Domain</li> <li>Custom mea Current Perfor Target Perfor</li> </ul>	N/A, / 1. Eric Safe sure ormance	Aboriginal Health Access ( ) e St. Clair, 2. South West ) V	View Report			
I4 4 1 of 14 ▶ ▶I	\$	Find   Next	<b>L</b> .						
Parameter Selected Sector: ALL Model: ALL Domain: Safe Indicator: Best possible med residents with a new pressur Fiscal Year: 2015/16 LHIN: 1. Erie St. Clair,2. Sou Organization: ALL	dication histor e ulcer in the tth West,3. W	ry completed within last three months ( aterloo Wellington	24 hours of adr stage 2 or highe	nission for acul er).,Percentage	te care admitted to CICU, m of residents who were phys	edical and surgical units.,CDI rate per 1 ically restrained (daily),Physical Restra	,000 patient da ints: Number c	ays: Number of patients newly diagnos of admission assessments where restra	3
	Organizati	ion Demographics				Aim			ļ
Sector	Model	Fiscal Year	LHIN	Organization	Quality Domai	1 Objective		Measure/Indicator	
Acute Care/Hospital		2015/16 E	rie St. Clair I	Hospital A (Test)	Safe	Avoid Patient falls		Percent of complex continuing care (CCC) residents who fell in the last 30 days.	
Acute Care/Hospital		2015/16 E	rie St. Clair I	Hospital A (Test)	Safe	Reduce hospital acquired in	iection rates	CDI rate per 1,000 patient days: Number of patients newly diagnosed with hospital-acquired CDI during the reporting period, divided by the number of patient days in the reporting period, multiplied by 1,000.	
Acute Care/Hospital		2015/16 E	rie St. Clair	Hospital A (Test)	Safe	Reduce incidence of new pr	essure ulcers	Percent of complex continuing care (CCC)	

The report includes the Parameters Selected, number of pages, and ability to export.

Figure 43 – Report Pages, Export

# 6. TROUBLESHOOTING TIPS:

- a) While all the fields do not need to be filled in at once (users can start to fill in the measures or change ideas sections and go back in later once they have more information or time), users must fill in all fields in order to successfully submit their QIPs. The reason for this is that if you're including an indicator on your QIP, then you should be actively working to improve it. This means you should have a target, target justification, and at least one change idea planned for that indicator (including the method, process measure, goal for that change idea).
- b) For those priority indicators that you are not going to actively work on please only fill in the comments section with a rationale. For example if you also add your current performance or a target, the system will want the rest of the information.
- c) To view images in the Narrative that have been uploaded, please ensure the 'enable editing' is activated in the Word export. This will also allow you to resize or format the images.

s. Unless you need to edit, it's safer to stay in Protected View. Enable Editing

d) To increase the size of boxes in the Reports window – pull down the right corner of the box.

*Sector	Acute Care/Hospital, Communit 🝸 *Model N/A, Aboriginal Health Access ( ) View Report
*Fiscal Year	2015/16 • LHIN 1. Erie St. Clair, 2. South West •
*Organization	AFTON PARK PLACE LONG TERI V *Domain Safe
*Indicator	Percent of complex continuing i 🗹 Custom measure
*Current Performance Operator	(Select All)
	(Custom Measure)
*Target Performance Operator	= # of incidents of physically aggressive responsive behaviours on the 6 floor per quarter
	S Hand Hygiene Compliance Before Patient Contact ( all patients)
I	Best possible medication history completed within 24 hours of admission for acute care admitted to CICU, medical and surgical units.
	CDI rate per 1,000 patient days: Number of patients newly diagnosed with hospital-acquired CDI during the reporting period, divided by the number of 1
	Decrease rate of patient falls in all inpatient areas- Inpatient Acute and Mental Heath
	Ensure full implementation of all 12 safer healthcare now safety bundles
Parameter Selected	Hand Hygiene compliance - all four moments
Sector: ALL	
Model: ALL	
Domain: Safe	

Figure 44 – How to Increase parameter window

- e) To zoom or increase the font size:
  - > In Google Chrome: at the top right Customize button, click open the window and adjust the zoom.

	ipnav.nqontario.c	/PlanningArea/V	/orkplan.as	px?Submissior	nId=12890&S	ectorId=1							2
		~				WELC	OME HOSPITAL ABC USER	LOGOUT	FRANÇAIS 🔞	PROFILE	VERSION 1.0.	New tab	Ctrl+T
	2	Pont		HOME	OUR QIPS	RESOURCES	SECTOR QIPS					New window	Ctrl+N
	1	$\sim Ont$	ario	Our QIP	S > Workplan							New incognito	window Ctrl+Shift+N
		Health Qua	lity Ontario					_				Bookmarks	
									NARRATIVE	W	/ORKPLAN	Recent Tabs	
								_				Edit	Cut Copy Paste
VORKPLAN												Zoom	- 100% + 23
lospital abc	2015/1	Quality Imp	rovemei	nt Plan for	Ontario Ho	ospitals						Save page as	Ctrl+S
1 State 1 Stat		1 A A				1 C C							
												Find	Ctrl+F
o enter data in the W	orkplan, click on th	e cell or the "Add"	button. In th	ne Measure/Indi	cator column, t	he indicators th	at appear in <mark>red</mark> font	are the prior	rity indicators.			Find Print	Ctrl+F Ctrl+P
o enter data in the W	orkplan, click on th	e cell or the "Add"	button. In th	ne Measure/Indi	cator column, t	he indicators th	at appear in red font	are the prior	rity indicators.			Find Print Tools	Ctrl+F Ctrl+P
o enter data in the W rganization: View Al	orkplan, click on th	e cell or the "Add"	button. In th	ne Measure/Indi	cator column, t	he indicators th	at appear in <mark>red</mark> font	are the prio	rity indicators.			Find Print Tools History	Ctrl+F Ctrl+P Ctrl+H
o enter data in the W Irganization: View All	orkplan, click on tł	e cell or the "Add"	button. In th MEASUR	ne Measure/Indi	cator column, t	he indicators th	at appear in <mark>red</mark> font	are the prior	rity indicators.	CHANGE		Find Print Tools History Downloads	Ctrl+F Ctrl+P Ctrl+H Ctrl+J
o enter data in the W rganization: View Al D AIM OBJECTIVE MIN	EASURE / UNIT / POP	e cell or the "Add"	MEASUR	e Measure/Indi	Cator Column, t	he indicators th TARGET JUSTIPICATION		are the prior	rity indicators.	CHANGE	MEASURES	Find Print Tools History Downloads	Ctrl+F Ctrl+P Ctrl+H Ctrl+J
o enter data in the W rganization: View All AIM OGUEGTIVE	eAsure: UNIT / POP	e cell or the "Add"	MEASUR	E CURRENT PERFORMANCE	Cator Column, t TARGET PERFORMANCE	he indicators th TARGET JUSTIFICATION	At appear in red font PLANED IMPROVEMENT INITIATIVES (CHANGE IDEAS)	are the prior	rity indicators.	CHANGE PROCESS	MEASURES	Find Print Tools History Downloads Sign in to Chror	Ctrl+F Ctrl+P Ctrl+H Ctrl+J me
o enter data in the W Irganization: View Al Colective W ACCESS	EASURE / UNIT / POP DICATOR UNIT / POP	e cell or the "Add" LATION SOURCE / PERIO LIATION CCO /Port Access	button. In th MEASUR	CURRENT PERFORMANCE 30.00	TARGET PERFORMANCE 25.00	target JUSTIFICATION		are the prior	rity indicators.	CHANGE PROCESS	MEASURES	Find Print Tools History Downloads Sign in to Chron Settings	Ctrl+F Ctrl+P Ctrl+H Ctrl+J me
o enter data in the W rganization: View Al ALM ALM ACCESS ACCESS Reduce taxt times EDW in the ED	EASURE / UNIT / POP DICATOR UNIT / POP DICATOR Hours / ED p of Stary for	e cell or the "Add" LATION SOURCE / PERC Jan 1, 2014 - Des Jan 2, 2014	MEASUR	E CURRENT PERFORMANCE 30.00	TANGET PERFORMANCE 25.00	he indicators th TARGET JUSTIFICATION To Improve by almost 17% and be before the overclical	at appear in red font	are the prior	rity indicators. ™ET∺005	CHANGE	MEASURES	Find Print Tools History Downloads Sign in to Chror Settings About Google (	Ctrl+F Ctrl+P Ctrl+H Ctrl+J me
o enter data in the W Irganization: View Al D AIM Objective M ACCESS 1 Reduce reatines 1 Reduce reatines 1 Beduce reatines 1 Beduce reatines 1 Beduce reatines	orkplan, click on th secure : unit / Pop action at times: 900: Hours / ED p of say for ed patients.	e cell or the "Add"           unton         source / perio           setts         CCO Port Acces           Jan 1, 2014 - De         31, 2014 - De	MEASUR	E CURRENT PERFORMANCE 30.00	TARGET PERFORMANCE 25.00	he indicators the anticators the user of as a series of a series of a series of the se		are the prior	rity indicators.	CHANGE PROCESS Id New Change	MEASURES	Find Print Tools History Downloads Sign in to Chror Settings About Google ( Help	Ctrl+F Ctrl+P Ctrl+H Ctrl+J Ctrl+J
o enter data in the W Irganization: Vew Al AIM ACCESS Reduce wat time Access	orkplan, click on th	e cell or the "Add" 4170N SOURCE / PERC terms CCO Port Acres 31, 2014 - De 31, 2014	MEASUR o original s/ 00000	E CURRENT PERFORMANCE 30.00	TANDET PERFORMANCE 25.00	TARGET JUSTIFICATION To Improve by almost 17% and be below the provincial average of 28 hours.	at appear in red font	are the prior	rity indicators.	CHANGE PROCESS Id New Change	MEASURES	Find Print Tools History Downloads Sign in to Chron Settings About Google ( Help Exit	Ctrl+F Ctrl+P Ctrl+H Ctrl+J me Chrome Ctrl+Shift+Q

Figure 45a – Google Chrome Zoom location

In Internet Explorer: At the top right Tools Button, click open window and adjust the Zoom.



Figure 45b – Internet Explorer Zoom location