

DASHBOARD SURVIVAL GUIDE

What Every BI Dashboard Developer Should Know

- Best Practices for Effective Design
- Interfaces that Empower Users
- Design Specifications for Hot New Mobile Apps

By **Mike Erickson**Dashboard Design Specialist

Dashboard Survival Guide

What Every Dashboard Developer Should Know

Dashboards Deconstructed

Business Intelligence spans dozens of inter-related components, from key metrics to data architecture. However, few of these elements will be more visible to business users than dashboards.

Dashboards allow users at all levels, from the CEO to frontline staff, to access critical performance information and align their day-to-day tasks with company objectives. They harness the vast collection of raw data that lies at the heart of Business Intelligence, and transform it into clear and actionable insights.

Yet for all their merit, few developers receive training in how to create highly effective dashboards. Part art and part science, powerful dashboard development requires an analyst's love of numbers, a programmer's bag of tools and a designer's eye for art.

No small request.

Proven Survival Techniques

This guide is dedicated to all who are challenged with sharing mounds of information in a few hundred pixels, who struggle to clear the clutter from charts and graphs, or need quick-reference tools to take their presentation to the next level.

We hope you can benefit from practical solutions and technical tips based on our work with hundreds of clients nationwide, creating lasting, customized — and most importantly — actionable dashboards.

- Mike Erickson

Dashboard Design Specialist Lancet



A dashboard is a visual display of the most important information needed to achieve one or more objectives, consolidated and arranged on a single screen so the information can be monitored at a glance.

Stephen Few, author Information Dashboard Design

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Design With Purpose

What is the goal of the dashboard?
Who will use it?
What information do these users need?

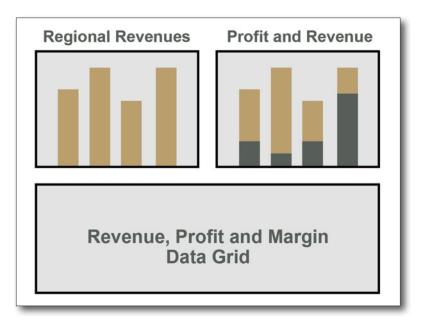
Great design starts with having a goal in mind long before pen meets paper or web visualizations appear on screen. Even the most visually interesting presentation of information fails if it doesn't deliver the right insight to the right users.

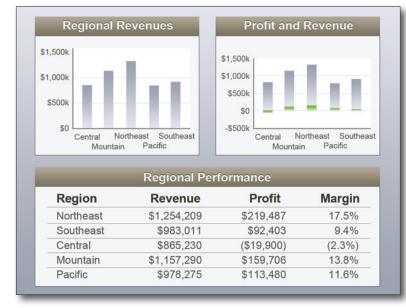
That's why it's critical to ask questions and get agreement from business leaders before starting the design process. For best results, evaluate user input objectively, and communicate openly about the time, cost and functionality options required to execute these requests. Don't hesitate to offer alternative solutions that can achieve a better ROI.

Map Your Course

- Engage stakeholder support up front to help speed roll-out and adoption across the company.
- Work with project managers, the technical team or sponsoring executives to understand and establish the business goals for the dashboard.
- dentify necessary requirements and prioritize the information to display.
- Pollow an iterative design process with clear milestones.

Using a wireframe as the first stage of dashboard design (top) helps stakeholders envision the finished product (below).





Plan for All Devices

How will users interact with the dashboard? What browsers and applications does the design support? How will it translate to mobile devices?

With the recent explosion in smart phones and other mobile devices, it's no longer enough to design a "one size fits all" dashboard and assume all users will access the information from a traditional desktop computer or laptop. Smart design establishes a plan early on for maximizing the usability of the dashboard across platforms.

Be Prepared for All Scenarios

- 🙎 Identify the most suitable browsers and devices for your user base.
- 🥬 Research the minimum and maximum live area, screen resolution and other technical specifications.
- Build and test your dashboard in multiple environments.
- 🥬 Refer to the design specifications at the back of this guide.

The $iPad^{\otimes}$ and $iPhone^{\otimes}$ are revolutionizing the way we interact with information, and will likely be two of the most important applications for future dashboards.





Stick to the Brand

What elements are key to the company's visual identity?
Are fonts, colors, images and logos consistent across the dashboard?
Are design elements in line with the current corporate brand?

In the same way a company's data quality relies on sound architecture, using brand and design guidelines will ensure company communications reflect a unified personality.

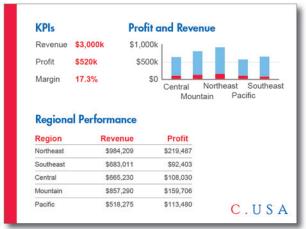
No dashboard exists in a vacuum; it's one of many communication tools used within a company. The corporate brand identity is the ideal reference when choosing colors, fonts, logos and layouts for your dashboard.

Take Shelter in Your Brand

- Review the company web site or brochures to see the corporate brand in action.
- Ask the marketing or corporate communications department if guidelines for colors, fonts and logo usage exist.
- Utilize autoformat functionality to make your dashboard designs consistent and efficient.

Leverage the colors, fonts and images from corporate communications to create a dashboard that's instantly familiar to users.





Empower Decisions

Can users of all levels find information quickly and intuitively? Are menu choices and drill-down options obvious? Is information logically structured and clearly labeled?

If one word could describe a great dashboard, it might be "intuitive." A well-architected dashboard doesn't require a user manual or a training session. It should present volumes of information at a glance, enable business users to monitor performance and make data-supported decisions — all from a single screen. Understand how your business leaders make decisions and you can engineer the optimal presentation for their needs.

Follow Your Instincts

- 🙎 Review dashboard navigation and make sure it follows standard conventions, such as underlining hyperlinks.
- 🙎 Check graphs, charts and grids for easy to follow titles and captions; avoid acronyms and jargon.
- 🙎 Evaluate overall presentation of information so key items, like alerts, are readily apparent to even casual users.
- 🥬 Maintain a consistent structure across every dashboard to train users where to go and what to expect.

Maximize Space

How much detail is absolutely essential? What is the primary focus? Can multiple items be served with one label or menu?

Great dashboards mind the details. Once you've mocked up your visual presentation, take time to review and tighten up each individual element. Every unnecessary decimal place, every redundant menu choice or oversized font is an opportunity to optimize your onscreen real estate.

Survival Rations

- 🙎 Truncate figures to the shortest suitable format, such as displaying decimal places to tenths rather than thousandths, or showing data by quarters rather than months.
- Keep text as small as possible while maintaining legibility. Size fonts from 8-11 points, including heads and sub-heads.
- 🙎 Minimize or eliminate the company name and logo or move it to a page footer.
- 🤶 Consider a consolidated menu bar that can serve all elements onscreen, rather than individual menus for each chart or diagram.

Try to maintain a consistent structure from one dashboard to the next. This subconsciously trains users where to find information and what to expect from the BI process.

Apply the Power of One

Does critical information fit easily on one screen?

Can users view the entire picture without scrolling?

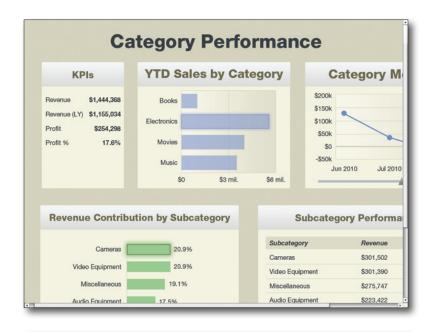
What information can be relocated to a drill-down category?

When we do the math on successful dashboards, it all adds up to one: one dashboard that fits on one screen with just one focus on each tab. Work with your business leadership to prioritize information and define the most critical material you need to present. A cluttered presentation that's overloaded with information defeats the purpose of the dashboard and will reduce usability.

Stay on the Trail

- Group closely related information together so users don't need to flip between tabs.
- Optimize your space by showing summary data on the main tab and using drill-ins so users can access details as needed.
- Set up your content so that it fits on one tab, without scrolling. Test on multiple browsers and devices.

As this "before and after" shows, by prioritizing information and grouping related information under a common menu structure, users can easily view critical details without scrolling. Tabs and drill-down links keep details at hand without cluttering the presentation.





Arrange Data Logically

Can users find Key Performance Indicators (KPIs) right away? Is there a planned sequence to the flow of information? Are like elements designed consistently and grouped together?

Studies prove that we approach information in a familiar pattern, moving left to right and top to bottom. For dashboard designers, that means the upper left corner should house the most important information, with critical components flowing in order of priority.

Use Your Head

- Make sure Key Performance Indicators (KPIs) for the dashboard are located in the top left corner.
- Group like displays of information together to speed readability, such as grids in one area and charts in another.
- Place non-essential items like dashboard names, company logos and instructional text where they are visible to users, but don't detract from prominent areas of the screen.



Humans process information from left to right and top to bottom. Use this sequence to your advantage by placing KPIs in the top left of any design.

Keep it Simple

Is the information the most prominent part of the design?

Do colors and visuals overpower or support the intake of information?

Can any design elements be removed without impacting overall focus?

Powerful dashboards incorporate great design. However, great design should be subtle. Your color, image and layout choices should support the user's goals, not distract from them. One of the most common dashboard mistakes is failure to highlight what's important — the data. Review your finished product with a critical eye. Don't be afraid to edit.

The Bare Necessities

- Avoid design elements that don't have a purpose. Less is more in design.
- Be sure the image is subtle if using a photo or graphic as the background to the dashboard.
- Try single colors in charts. Use a mix of font weights to emphasize information.

Diagram Wisely

Are visualizations used appropriately?

Could another approach better present the information?

Is there a clear and compelling rationale for each visualization choice?

Selecting the right visual to display a data set can be tricky, as it significantly impacts how readily users can absorb the information at hand. If in doubt, mock up your data in several different configurations and color schemes, and compare the results side by side.

Choosing the Right Tool for the Job

- Choose a color scheme with just enough contrast to make each variable stand out. Avoid jarring colors and monochromatic shading.
- Balance variety with appropriateness when selecting among line and bar graphs, pie charts, gauges and thermometers, heat maps and other options. Refer to the examples on the facing page as a guide to choosing optimal visualizations.

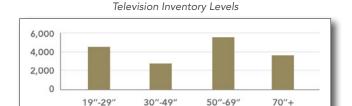
Line Graphs

Line graphs work well with sophisticated data sets that show trend metrics over time, especially when values are close in range.



Bar Graphs

Bar graphs provide categorical summaries of data rather than independent values.



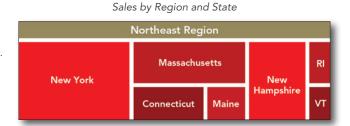
Gauges and Thermometers

Gauges and thermometers are best for displaying metrics versus a goal or forecast.



Heat Maps

Heat maps convey areas of interest in a two-dimensional image.



Pie Charts

Pie Charts are a good choice for three or fewer dissimilar values.



BEST PRACTICES FOR EFFECTIVE DASHBOARDS

Involve Others

Does the dashboard meet business objectives?

Can users navigate effectively?

Is design assistance required?

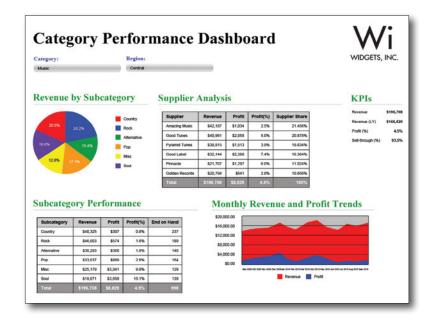
As with all facets of Business Intelligence, a team approach generally yields the best results. Dashboard design is all about aligning the business around a common set of metrics and objectives, so it's natural to involve many players throughout its development.

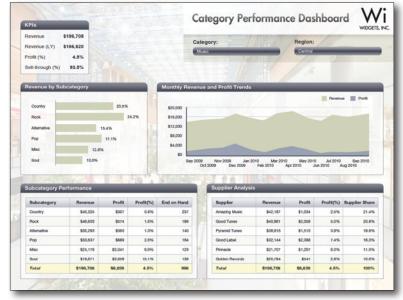
Creating a dashboard is a process, not a single event. There will be multiple iterations throughout its lifecycle. Embrace constructive feedback openly and don't hesitate to speak out when additional resources are required.

Survival in Numbers

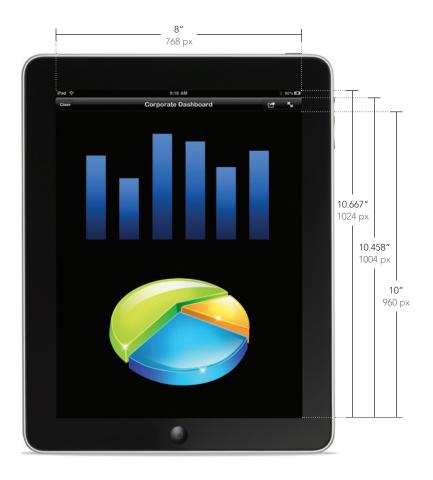
- Learn how users will interact with the dashboard, and tailor functionality to their needs.
- Ask peers to weigh in on designs and test drive prototypes. Early feedback can save hours of rework.
- Consult a graphic design professional for layout recommendations or hands-on assistance. There's no substitute for experienced input.

Feedback from peers and stakeholders or the assistance of a professional graphic designer can transform a good dashboard (top) into a great dashboard (bottom). Note how much more restrained colors and imagery, and a smaller logo open up the information and keep the dashboard consistent with company brand guidelines.





iPad® Design Specifications





By default, MicroStrategy Dashboards have a resolution of 96 pixels per inch.



PORTRAIT

Inches

Canvas: 8" x 10.667"

Maximized: 8" x 10.458"

With Title Bar: $8^{\prime\prime}\times10^{\prime\prime}$

Pixels

Canvas: 768 x 1024 **Maximized:** 768 x 1004 **With Title Bar:** 768 x 960

LANDSCAPE

Inches

Canvas: 10.667" x 8"

Maximized: 10.667" x 7.792"

With Title Bar: 10.667" x 7.333"

Pixels

Canvas: 1024 x 768

Maximized: 1024×748 With Title Bar: 768×704

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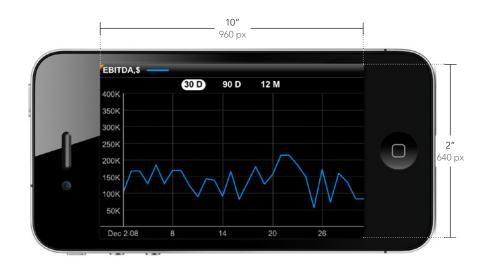
iPhone® Design Specifications



REMEMBER

By default, MicroStrategy Dashboards have a resolution of 96 pixels per inch.

Design for the iPhone 4 and 4s, which has twice the resolution of prior iPhones.



PORTRAIT

Inches

Canvas: 6.667" x 10"

Working Space: 6.667" x 8.667"

Pixels

Canvas: 640 x 960

Working Space: 640 x 832

LANDSCAPE

Inches

Canvas: 10" x 6.667"

Pixels

Canvas: 960 x 640

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Resources

Books

Information Dashboard Design: The Effective Visual Communication of Data

- Stephen Few

Performance Dashboards: Measuring, Monitoring, and Managing Your Business

– Wayne Eckerson

Design Programs

Adobe Photoshop - adobe.com/photoshop

GIMP - gimp.org/downloads

Picasa - picasa.google.com

Stock Photography

Corbis Images - corbisimages.com

iStockphoto - istockphoto.com

Getty Images - gettyimages.com

Shutterstock - shutterstock.com

About the Author



Mike EricksonDashboard Design Specialist

Mike Erickson is a seasoned graphic designer who has worked his magic on most MicroStrategy dashboards that Lancet has produced since 2005. His background in web design and marketing gives him a unique and valuable perspective when it comes to designing usable and attractive dashboards, mobile apps and GUIs.

About Lancet

Maximize your Return On Data® with strategic leadership, hands-on project implementation and professional training from the Business Intelligence specialists at Lancet.

Since 1997, Lancet has helped IT professionals and business leaders define, build, manage and learn the discipline of Business Intelligence – and excel at its application.

More than 100 MicroStrategy clients across the country rely on us for BI guidance, project execution, platform administration, custom visualizations and program support.

Learn More: www.lancetsoftware.com

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